

Linking Data to Effective
Strategies for Improvement



# Agenda

**Objectives:** Participants will analyze and understand statewide and network-level improvement in dimension-level results, and will identify strategies to target improvement.

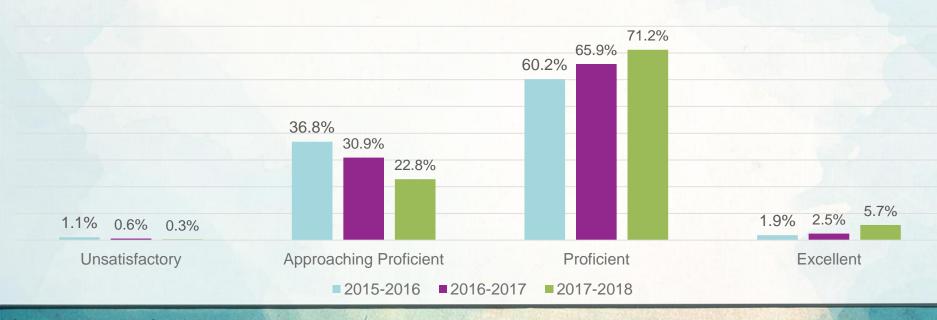
- Review statewide improvement trends
- Analyze community network results at the dimension level
- Identify strategies to support improvement
- Leadership development activity: Managing Challenging Scenarios

Statewide Improvement Results



#### Site Improvement from 2015-2016

129 more sites (8%) will be scored above the Proficient threshold in 2017-2018, which suggests that more children across the state are receiving quality care and education than in years past.



# Site Changes in Performance Rating – Two Year Comparison

129 more sites (8%) will be scored above the Proficient threshold in 2017-2018, which suggests that more children across the state are receiving quality care and education than in years past.

| 2016-2017<br>Performance Rating | 2017-2018 Performance Rating |            |                        |                |                        |       |  |
|---------------------------------|------------------------------|------------|------------------------|----------------|------------------------|-------|--|
|                                 | Excellent                    | Proficient | Approaching Proficient | Unsatisfactory | Not Rated in 2017-2018 | Total |  |
| Excellent                       | 24                           | 16         | 0                      | 0              | 0                      | 40    |  |
| Proficient                      | 62                           | 868        | 85                     | 0              | 40                     | 1055  |  |
| Approaching Proficient          | 0                            | 199        | 235                    | 3              | 58                     | 495   |  |
| Unsatisfactory                  | 0                            | 0          | 7                      | 0              | 3                      | 10    |  |
| New in 2017-2018                | 4                            | 51         | 34                     | 2              | 135                    | 226   |  |
| Total                           | 90                           | 1134       | 361                    | 5              | 236                    | 1590  |  |

# Site Changes in Performance Rating – Two Year Comparison

Proficient is the most stable rating, suggesting that once sites reach proficiency they are having success maintaining it; excellence appears more difficult for sites to maintain.

| 2016-2017<br>Performance Rating | 2017-2018 Changes |                      |          |                           |       |  |  |  |
|---------------------------------|-------------------|----------------------|----------|---------------------------|-------|--|--|--|
|                                 | Improved          | Maintained<br>Rating | Declined | Closed or<br>Changed Type | Count |  |  |  |
| Excellent                       | n/a               | 60%                  | 40%      | 0%                        | 40    |  |  |  |
| Proficient                      | 6%                | 82%                  | 8%       | 4%                        | 1055  |  |  |  |
| Approaching Proficient          | 40%               | 47%                  | 1%       | 12%                       | 495   |  |  |  |
| Unsatisfactory                  | 70%               | 0%                   | n/a      | 30%                       | 10    |  |  |  |

# Site Changes in Performance Rating – Three Year Comparison

As expected, there is more movement in both directions when looking at how sites changed in rating from 2015-2016 to 2017-2018.

| 2015-2016<br>Performance Rating | 2017-2018 Performance Rating |            |                        |                |                        |       |  |
|---------------------------------|------------------------------|------------|------------------------|----------------|------------------------|-------|--|
|                                 | Excellent                    | Proficient | Approaching Proficient | Unsatisfactory | Not Rated in 2017-2018 | Total |  |
| Excellent                       | 18                           | 11         | 2                      | 0              | 0                      | 31    |  |
| Proficient                      | 63                           | 772        | 84                     | 0              | 82                     | 1001  |  |
| Approaching Proficient          | 3                            | 262        | 211                    | 2              | 134                    | 612   |  |
| Unsatisfactory                  | 0                            | 3          | 5                      | 1              | 10                     | 19    |  |
| Not Rated in 2015-2016          | 6                            | 86         | 59                     | 2              | 0                      | 153   |  |
| Total                           | 90                           | 1134       | 361                    | 5              | 226                    | 1590  |  |

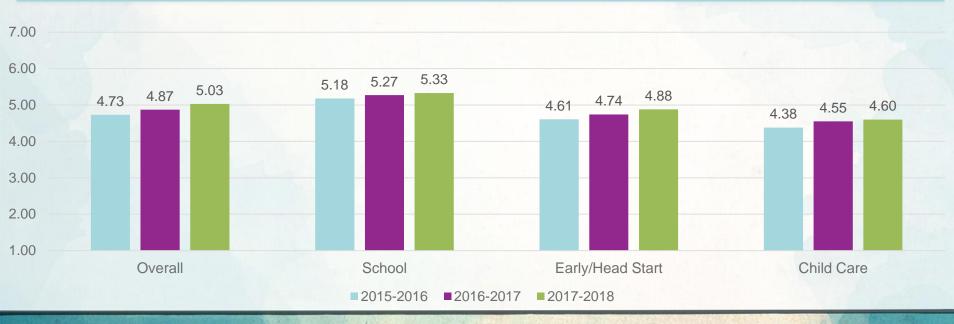
# Site Changes in Performance Rating – Three Year Comparison

Notably, a fairly large percentage of Approaching Proficient and Unsatisfactory sites left the system in the two years since the 2015-2016 release.

| 2015-2016<br>Performance Rating | 2017-2018 Changes |                      |          |                           |       |  |  |  |
|---------------------------------|-------------------|----------------------|----------|---------------------------|-------|--|--|--|
|                                 | Improved          | Maintained<br>Rating | Declined | Closed or<br>Changed Type | Count |  |  |  |
| Excellent                       | n/a               | 58%                  | 42%      | 0%                        | 31    |  |  |  |
| Proficient                      | 6%                | 77%                  | 8%       | 8%                        | 1001  |  |  |  |
| Approaching Proficient          | 43%               | 34%                  | 0%       | 22%                       | 612   |  |  |  |
| Unsatisfactory                  | 42%               | 5%                   | n/a      | 53%                       | 19    |  |  |  |

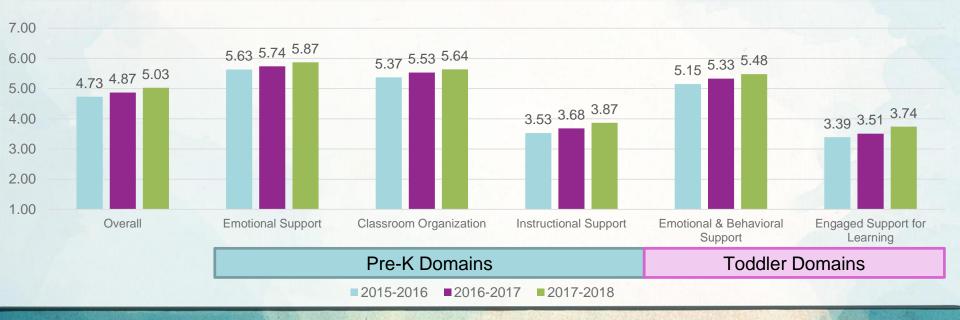
# Improvement by Program Type

The statewide average score for <u>each</u> program type has improved incrementally each year, resulting in more sites providing quality care and education for children.

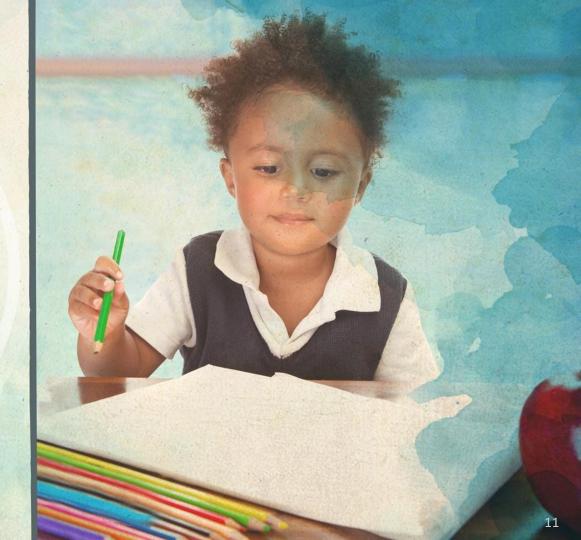


# Domain-level Improvement

The statewide average score for <u>each</u> CLASS<sup>TM</sup> domain has improved incrementally each year, resulting in more sites providing quality care and education for children.



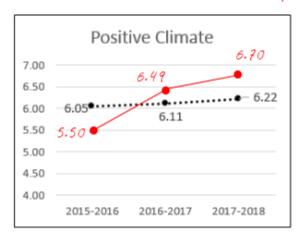
Community Network
Dimension-level
Analysis

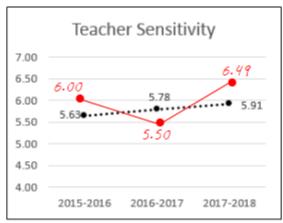


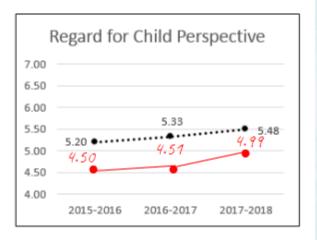
# Dimension-level Improvement Activity

Using your community network data, plot your network's dimension-level results over time compared to the state's dimension-level results.

#### Positive Climate Dimensions: Example Network







# Dimension-level Improvement Reflection

Once you have plotted your community's dimension level results over time, complete the reflection questions for each domain.

- Which trends do you notice in your community's dimension-level improvement as compared to the state?
- On which dimension(s) is your network showing the greatest improvement? What resources/supports do you think contributed to this improvement?
- On which dimension(s) is your network showing the least improvement? What are the resources/supports that might be needed to drive improvement?

Managing Challenging Scenarios



# Leadership Development Activity: Managing Challenging Scenarios in your Community

Supporting improvement in your communities is not a simple task, and many of you face significant challenges. Strategic leaders have tools to manage challenging scenarios and create change.

- Identify an actual scenario in your community that makes it challenging for you to support improvement across all of your sites.
- Complete the worksheet.
- Pair off with another lead agency to discuss your scenario, share challenging components, and suggested solutions.
- Report out to the group based on your discussion.