

Region Profile: 308 Schools • 9,912 Teachers • 25% Minority • 147,533 Students • 68% EDS • 12% SWD • 57% Minority

EDUCATOR WORKFORCE OVERVIEW

These data provide information relative to teacher certification status and effectiveness by school, subject area, and by student demographics.

TEACHER CERTIFICATION BY SCHOOL LETTER GRADE

School Letter Grade	Geographic Area	Teacher Certification Status			
		Out-of-Field*		Uncertified	
All Schools	State	6,297	14%	2,509	6%
	REGION	1,605	18%	496	6%
A	State	1,575	15%	411	4%
	REGION	353	17%	81	4%
B	State	1,931	16%	524	4%
	REGION	479	20%	79	3%
C	State	1,528	16%	738	8%
	REGION	372	18%	111	5%
D	State	778	14%	606	11%
	REGION	265	14%	184	10%
F	State	279	20%	190	13%
	REGION	90	21%	32	7%
No Letter Grade	State	206	28%	40	5%
	REGION	46	23%	9	5%

*An out-of-field teacher holds a valid teaching certificate, but is not certified for their teaching assignment in at least one class.

CLASSES TAUGHT BY OUT-OF-FIELD OR UNCERTIFIED TEACHERS BY SUBJECT

Classes	Geographic Area	Total Number of Classes	Classes Taught by Out-of-Field Teachers*		Classes Taught by Uncertified Teachers	
			Count	Percentage	Count	Percentage
All Classes	State	234,631	23,537	10%	14,573	6%
	REGION	55,667	6,682	12%	3,052	5%
Elementary	State	79,341	2,937	4%	3,815	5%
	REGION	18,884	577	3%	832	4%
English	State	19,229	1,459	8%	1,200	6%
	REGION	4,825	506	10%	285	6%
Math	State	18,948	2,186	12%	1,535	8%
	REGION	4,694	780	17%	349	7%
Science	State	14,910	1,920	13%	1,153	8%
	REGION	3,514	570	16%	249	7%
Social Studies	State	15,735	1,557	10%	1,139	7%
	REGION	3,827	533	14%	253	7%
Special Education	State	24,293	3,231	13%	1,650	7%
	REGION	4,690	889	19%	233	5%

*Out of field teachers were identified based on the certification area(s) for the courses being taught according to the Curriculum Database (CUR) cross-referenced with all certification area(s) held by the teacher according to TCMS.

EQUITABLE ACCESS TO EXCELLENT EDUCATORS

Educators	Students							
	Economically Disadvantaged*	Non-Economically Disadvantaged**	Minority*	Non-Minority**	Economically Disadvantaged*	Non-Economically Disadvantaged**	Minority*	Non-Minority**
OUT-OF-FIELD* OR UNCERTIFIED								
State	142,996	44%	33,625	36%	125,489	47%	46,490	37%
REGION	32,344	45%	8,060	30%	28,354	45%	9,962	30%
INEXPERIENCED								
State	70,294	21%	16,426	18%	63,637	24%	22,760	18%
REGION	15,745	22%	5,408	20%	14,091	22%	6,919	21%
INEFFECTIVE								
State	114,651	32%	37,199	38%	95,372	32%	50,737	40%
REGION	26,514	35%	11,028	42%	23,064	35%	13,834	42%

*Includes only students attending Title I schools. **Includes only students NOT attending Title I schools.

RECRUITING AND HIRING

These data will assist in making decisions related to recruiting and hiring teachers, including strengthening partnerships with teacher preparation providers.

NEWLY HIRED TEACHERS*									
	Geographic Area	Teachers Hired in 2014-2015		Teachers Hired in 2015-2016		Teachers Hired in 2016-2017		Teachers Hired in Greatest Needs Schools	
ALL NEWLY HIRED TEACHERS	State	5,891	100%	5,934	100%	4,714	100%	10,552	64%
	REGION	1,135	100%	1,009	100%	896	100%	1,783	59%
Newly Hired Teachers on a Practitioner's License	State	1,170	20%	941	16%	661	14%	1,921	12%
	REGION	244	21%	176	17%	171	19%	350	12%
Hired from Undergraduate Programs**	State	533	9%	604	10%	597	13%	866	5%
	REGION	116	10%	141	14%	154	17%	213	7%
Hired from Post-Baccalaureate Programs**	State	112	2%	94	2%	127	3%	203	1%
	REGION	15	1%	16	2%	31	3%	31	1%

*Includes teachers who were hired in 2015-2016, 2016-2017, and 2017-2018. A teacher who was hired in 2014-2015, left the district, and was rehired in 2016-2017 is counted twice. **Only includes teachers who were hired after completing a teacher preparation program.

CERTIFICATION AREAS OF TEACHERS HIRED FROM TOP 5 SENDING TEACHER PREPARATION PROGRAMS*						
Geographic Area	Highest Sending Preparation Programs	Undergraduate		Post Baccalaureate		Most Frequent Certification Areas
State 1	iTeach Louisiana	0	0%	728	100%	Grades 1-5 (Elementary), Health & Physical Education, English
State 2	University of Louisiana at Lafayette	373	80%	96	20%	Grades 1-5 (Elementary), Grades PK-3, English
State 3	Southeastern Louisiana University	402	90%	47	10%	Grades 1-5 (Elementary), Grades PK-3, English
State 4	The New Teacher Project	0	0%	403	100%	Grades 1-5 (Elementary), English, Grades PK-3
State 5	Louisiana State University - Baton Rouge	328	85%	60	15%	Grades 1-5 (Elementary), English, Grades PK-3
REGION 1	Louisiana Tech University	148	62%	91	38%	Grades 1-5 (Elementary), Grades PK-3, English
REGION 2	University of Louisiana at Monroe	127	63%	74	37%	Grades 1-5 (Elementary), English, Social Studies
REGION 3	Northwestern State University	64	39%	99	61%	Grades 1-5 (Elementary), Grades PK-3, English
REGION 4	iTeach Louisiana	0	0%	143	100%	Grades 1-5 (Elementary), Grades 4-8 (Mathematics), Health & Physical Education
REGION 5	Louisiana State University - Shreveport	93	82%	21	18%	Grades 1-5 (Elementary), Grades PK-3, English

*Includes teachers who graduated from a teacher preparation program in 2015-2016, 2016-2017, and 2017-2018, and were hired in 2014-2015, 2015-2016, or 2016-2017.

EVALUATING RESULTS

These data, which include the value-added model results of teachers employed in 2017-2018, will assist in making decisions related to teacher placement and support.

2016-2017 VAM TEACHER RESULTS BY SUBJECT AREA AND SCHOOL DEMOGRAPHICS

Geographic Area		Number of Teachers with VAM	2016-2017 Value-Added Model Results			
			Ineffective	Effective: Emerging	Effective: Proficient	Highly Effective
All Teachers	State	9,711	9%	41%	30%	20%
	REGION	2,043	10%	42%	29%	19%
Content Leaders and Mentor Teachers	State	266	3%	30%	31%	35%
	REGION	108	4%	33%	31%	32%
CERTIFICATION STATUS						
Certified	State	8,335	9%	41%	30%	20%
	REGION	1,949	9%	42%	30%	19%
Uncertified	State	454	12%	44%	27%	18%
	REGION	94	21%	45%	22%	12%
SUBJECT AREAS						
Algebra	State	712	10%	39%	33%	19%
	REGION	159	13%	44%	31%	12%
English	State	4,262	10%	41%	28%	20%
	REGION	673	13%	41%	23%	23%
Geometry	State	461	10%	38%	33%	19%
	REGION	108	12%	47%	29%	12%
Math	State	3,562	9%	40%	30%	21%
	REGION	723	10%	43%	28%	19%
Science	State	3,140	11%	39%	29%	21%
	REGION	642	12%	38%	26%	24%

TEACHERS WITH CONSISTENTLY HIGHLY EFFECTIVE OR INEFFECTIVE VAM RESULTS

VAM Results (2014-2015, 2015-2016, and 2016-2017)		Highly Effective		Ineffective	
State		373	6%	49	1%
REGION		68	5%	11	1%

COMPENSATION

These data from 2017-2018 will assist in making decisions related to teacher and school leader compensation.

AVERAGE TEACHER COMPENSATION

Geographic Area	All Teachers	New Teachers	Teachers in Greatest Needs Schools	Teachers with Top 2 VAM Results	Teachers with Bottom 2 VAM Results	Teachers in High-Need Subject Areas
State	\$48,646	\$43,473	\$48,061	\$48,420	\$48,247	\$48,756
REGION	\$49,183	\$43,720	\$48,742	\$48,683	\$48,067	\$49,130

AVERAGE PERFORMANCE PAY

Geographic Area	All Schools	Teachers in Greatest Needs Schools	Teachers with Top 2 VAM Results	Teachers with Bottom 2 VAM Results
State	\$294	\$286	\$264	\$274
REGION	\$159	\$173	\$157	\$144

AVERAGE DEMAND PAY

All Schools	Teachers in Greatest Needs Schools	Teachers in High-Need Subject Areas
\$544	\$609	\$603
\$240	\$466	\$528

AVERAGE SCHOOL LEADER COMPENSATION

Position	Geographic Area	All School Leaders	New School Leaders	School Leaders in Greatest Needs Schools	School Leaders of Top Performing/Top Growth Schools	School Leaders of Low Performing/Low Growth Schools
Principal	State	\$81,558	\$81,844	\$80,954	\$82,880	\$81,716
	REGION	\$80,318	\$75,222	\$78,363	\$83,173	\$78,068
Assistant Principal	State	\$66,793	\$63,661	\$65,932	\$68,550	\$66,095
	REGION	\$68,057	\$63,593	\$66,167	\$70,175	\$66,935

RETAINING, PROMOTING, AND GRANTING TENURE

These data will assist in making decisions related to retaining and promoting teachers and granting tenure.

NUMBER OF DEPARTING TEACHERS (2014-2017)							VAM RESULTS OF DEPARTING TEACHERS (2014-2017)		
Geographic Area	2014-2015		2015-2016		2016-2017		Geographic Area	Percentage of Departing Teachers with Highly Effective or Effective: Proficient VAM Results	
State	5,703	11%	5,440	11%	6,851	13%	State	1,256	46%
REGION	1,155	11%	1,106	11%	1,332	13%	REGION	266	43%

NUMBER OF YEARS OF PUBLIC SCHOOL EXPERIENCE OF DEPARTING TEACHERS (2014-2017)												
Geographic Area	1 year or less		2-5 years		6-10 years		11-15 years		16-20 years		21+ years	
State	2,742	15%	5,064	28%	3,039	17%	2,038	11%	1,833	10%	3,309	18%
REGION	394	11%	825	23%	647	18%	474	13%	455	13%	806	22%

TEACHERS PROMOTED TO SCHOOL AND DISTRICT LEADERSHIP POSITIONS					
Position	Geographic Area	Number Promoted	Number Promoted with VAM Results		Percentage of Promoted Teachers with Highly Effective or Effective Proficient VAM Results
School Leadership Role	State	504	219		95%
	REGION	125	57		98%
District Leadership Role	State	134	49		94%
	REGION	27	11		100%

NUMBER OF DEPARTING SCHOOL LEADERS (2015-2017)								SCHOOL PERFORMANCE OF SCHOOL LEADERS WHO DEPARTED IN 2016-2017			
Position	Geographic Area	2014-2015		2015-2016		2016-2017		School Leaders of Top Performing/Top Growth Schools		School Leaders of Low Performing/Low Growth Schools	
Principals	State	278	19%	265	18%	284	19%	128		96	
	REGION	69	21%	65	20%	75	23%	27		20	
Assistant Principals	State	357	24%	330	22%	402	25%	169		117	
	REGION	75	24%	76	25%	58	19%	25		15	

RETENTION RATES OF TEACHERS FROM TOP 5 PREPARATION PROGRAMS HIRED IN 2014-2015													
Geographic Area	Highest Sending Preparation Programs						Total Hired in 2014-2015	Working in 2015-2016		Working in 2016-2017		Working in 2017-2018	
State 1	University of Louisiana at Lafayette						209	187	89%	178	85%	166	79%
State 2	iTeach Louisiana						76	73	96%	65	86%	59	78%
State 3	Southeastern Louisiana University						163	151	93%	140	86%	129	79%
State 4	The New Teacher Project						221	131	59%	72	33%	51	23%
State 5	Louisiana State University - Baton Rouge						142	124	87%	116	82%	105	74%
REGION 1	Louisiana Tech University						91	84	92%	80	88%	69	76%
REGION 2	University of Louisiana at Monroe						52	48	92%	47	90%	45	87%
REGION 3	Northwestern State University						40	39	98%	34	85%	32	80%
REGION 4	Louisiana State University - Shreveport						49	47	96%	41	84%	38	78%
REGION 5	iTeach Louisiana						13	11	85%	10	77%	10	77%

*Includes teachers who were hired for the first time after program completion in 2014-2015 and worked consecutively without a break in employment.

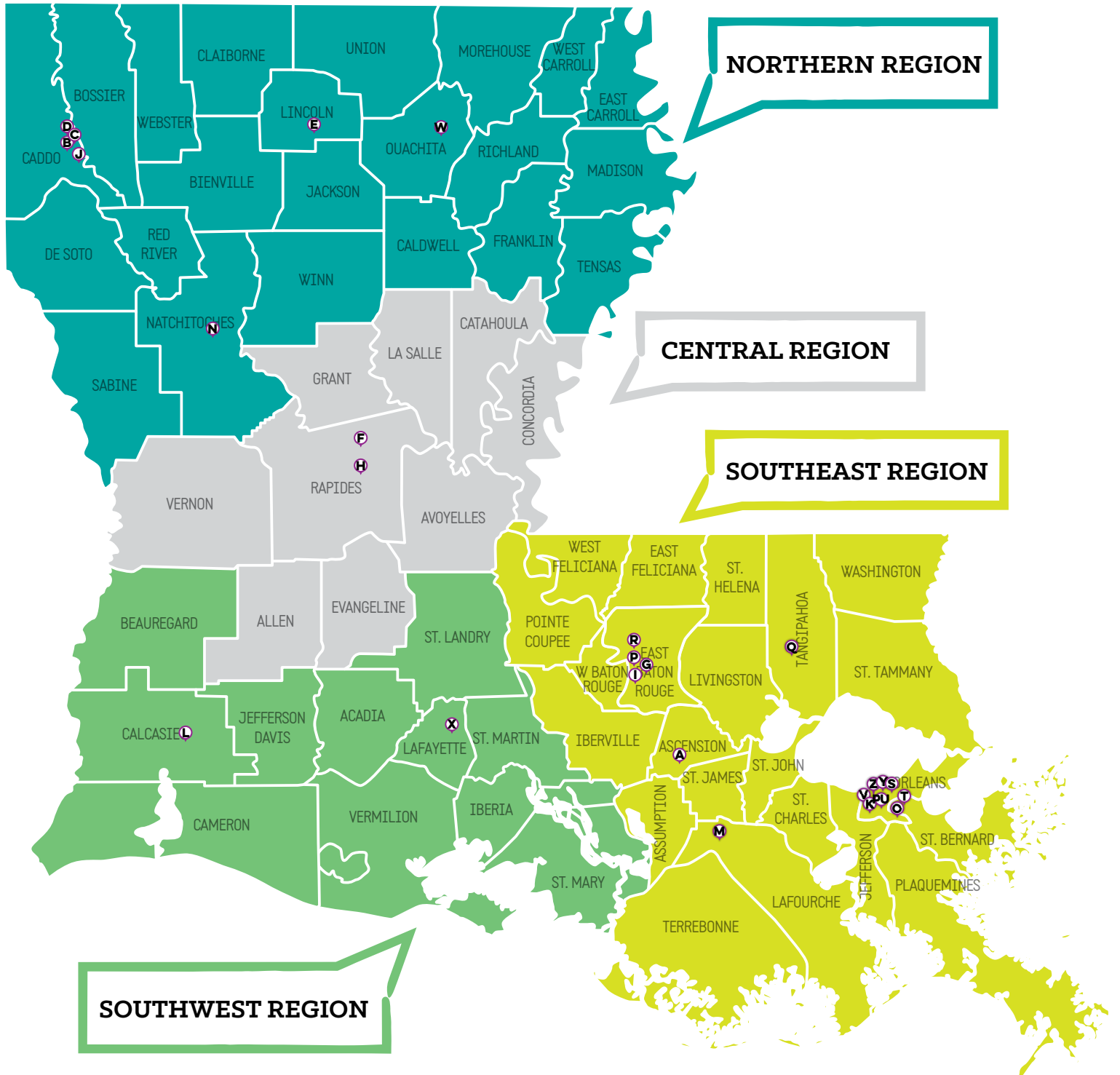
TEACHERS WITH TENURE				TEACHERS WITHOUT TENURE			
Geographic Area	Total Teachers with Tenure		Total Teachers without Tenure		Teachers on Track to Earn Tenure Next Year		
State	18,346	40%	27,611	60%	944	3%	
REGION	3,727	38%	5,964	62%	357	6%	

RECRUITING AND HIRING

Louisiana Parishes and Teacher Preparation Providers by Geographic Region.

TEACHER PREPARATION PROVIDERS IN LOUISIANA

A	Teach Ascension	J	Louisiana State University - Shreveport	S	Southern University at New Orleans
B	Caddo Teaching Academy	K	Loyola University New Orleans	T	St. Bernard Parish
C	Centenary College	L	McNeese State University	U	The New Teacher Project
D	Grambling State University	M	Nicholls State University	V	Tulane University
E	Louisiana Tech University	N	Northwestern State University	W	University of Louisiana Monroe
F	Louisiana College	O	Holy Cross College	X	University of Louisiana at Lafayette
G	Louisiana Resource Center for Educators	P	Relay Graduate School of Education	Y	University of New Orleans
H	Louisiana State University - Alexandria	Q	Southeastern Louisiana University	Z	Xavier University of Louisiana
I	Louisiana State University A&M College	R	Southern University and A&M College	*	iTeach (Online only)



EDUCATOR WORKFORCE REPORT METHODOLOGY

The Educator Workforce Report provides school system leaders with a field of data to help inform decisions regarding the educators and education leaders in their school systems.

All charter schools were excluded from data in tables with reference to certification status. All other tables include data for all schools in the state where information was applicable.

WHO IS INCLUDED IN THIS REPORT?

This report includes data on teachers and leaders who are employed in the 2017-2018 school year.

- Includes all Louisiana public schools who had teachers reported in PEP and who had a school report card produced in 2017. "Teachers" include any employee with object code 112 in the Profile of Educational Personnel (PEP).
- School Leaders include: Principals with object code 111, function codes 2410 and 2430, and Assistant Principals with object code 111, function code 2420.

WHAT DATA ARE USED IN THIS REPORT?

Data for the Educator Workforce Report is pulled from the following sources:

- Profile of Educational Personnel (PEP)
- Teacher Certificate Management System (TCMS)
- Curriculum Database (CUR)
- Compass Information System (CIS)
- October 2017 Enrollment (Multistats) file
- 2017 Course list
- [2017 Comprehensive Schools List](#)
- Student Information System (SIS)
- Special Education Reporting (SER) System

DEFINITIONS

<i>Count of Teachers</i>	This data represents the headcount of teachers, object code 112, as reported in PEP. Each teacher is count one, regardless if he/she works at more than one site. Teachers reported as post-secondary, contractual or third party were excluded from this report.
<i>Out-of-field Teachers</i>	Teachers who hold one of the following valid certificates: Professional Level 1, 2, 3; Type C, B, or A; Out-of-State; Foreign Language Elementary Special Certificate; Practitioner 1, 2, or 3 license; World Language Certificate; Extended Endorsement License; or a standard certificate for teachers in nonpublic schools, but who do not hold the certification area for their teaching assignment in at least one class (e.g., a teacher certified in Elementary who is teaching secondary Science).
<i>Uncertified teachers</i>	Teachers who do not hold a certificate as described above, including those who hold a Temporary Authority to Teach (TA, T1, T2, or T3), a Temporary Employment Permit (TEP, TEP2, TEP3), or teachers who do not hold any certificate.
<i>Inexperienced</i>	Any teacher in his/her first year of teaching in the classroom.
<i>Ineffective</i>	A teacher with Ineffective or Effective: Emerging VAM results.
<i>Greatest Needs Schools</i>	Schools with the greatest need – includes schools who have a plan needed/required and/or a high at-risk population: <ul style="list-style-type: none"> • Comprehensive Intervention (Required or Needed) – indicated on the 2017 comprehensive schools list • Urgent Intervention (Required or Needed) – indicated on an internal list provided to school and school system leaders • High at-risk schools – Schools with at least 75% economically disadvantaged students population, as reported in the October 2017 multistats file
<i>Economically Disadvantaged Students</i>	Students eligible for Supplemental Nutrition Assistance Program, Temporary Assistance for Needy Families, Medicaid, awaiting foster care, migrant, and incarcerated children. Includes only students attending Title I schools.
<i>Non-Economically Disadvantaged Students</i>	Students NOT eligible for Supplemental Nutrition Assistance Program, Temporary Assistance for Needy Families, Medicaid, awaiting foster care, migrant, and incarcerated children. Includes only students NOT attending Title I schools.
<i>Students Minority</i>	Student who is a member of a minority race or ethnicity (American Indian or Alaskan, Asian, Black or African American, Hispanic/Latino). Includes only students attending Title I schools.
<i>Students Non-Minority</i>	Student who is NOT a member of a minority race or ethnicity. Includes only students NOT attending Title I schools.
<i>High-Need Certification/ Subject Areas</i>	Includes secondary science, secondary math, and special education.
<i>Top performing/top growth schools</i>	<ul style="list-style-type: none"> • Schools with SPS in the top quartile in terms of performance, regardless of growth • Schools with SPS in the top quartile in terms of growth, regardless of performance
<i>Low performing/low growth schools</i>	<ul style="list-style-type: none"> • Schools with SPS in the bottom quartile in terms of both performance and growth • Schools with SPS in the bottom quartile in terms of performance and NOT in the top quartile in terms of growth.

CLASSES TAUGHT BY OUT OF FIELD OR UNCERTIFIED TEACHERS

<i>All</i>	Includes all courses listed in the CUR
<i>Elementary</i>	Course codes 120300, 120310, 120315, 121000, 121019, 030367, 030368, 030369, 030370, 030500, 030667, 030767, 120300, 121100, 121400, 122500, 122519, 123000, 123105, 123111, 150800, 160300, 190178, 220000, 700000
<i>Math</i>	Course code category MATH, ALGE, or GEOM, except for the elementary course 160300
<i>English</i>	Course code category ENGL, except for elementary courses 120300, 120310, 120315
<i>Science</i>	Course category code SCIE, CHEM, BIOL, PHYS, except for the elementary course 150800
<i>Social Studies</i>	Course category code SOCS, except for the elementary course 220000
<i>Special Education</i>	If any course included in the descriptions above contain the course type code SE (special education), those classes were removed from the denominator for the core subject areas, but they are included in the All Classes category. SPED classes taught by appropriately certified teachers are identified as those with SE course type code (excluding gifted and talented courses) as reported in CUR. Teachers are considered appropriately certified if they hold at least one special education certification.

SPECIAL EDUCATION CERTIFICATION AREAS

<i>Mild/Moderate</i>	402, 403, 413, 416, 418, 425, 434, 435, 436, 437, 439, 445, 463, 464, 465, 650, 660, 911, 912, 913, 923
<i>Significant Disabilities</i>	171, 173, 412, 414, 417, 419, 438, 440, 441, 446, 447, 450, 462, 882
<i>Deaf/Hearing Impairment</i>	420, 424, 428, 429, 430, 431, 432, 468, 472, 609, 610, 615, 617, 619, 620, 625, 630, 631, 632, 638, 640, 855
<i>Blind/Visual Impairment</i>	400, 404, 405, 406, 407, 408, 410, 476, 480, 856

TEACHERS HIRED

<i>Newly Hired Teachers</i>	All teachers who were hired in 2015-2016, 2016-2017, or 2017-2018 and who are new to the region and state at the time of hire.
<i>Teachers hired on a practitioner's license</i>	Teachers who were hired in the region and state in 2015-2016, 2016-2017, or 2017-2018 and who held a practitioners license (PL1, PL2, or PL3) at the time of hire.
<i>Teacher hired from a preparation program</i>	Teachers who graduated from a teacher preparation program in 2014-2015, 2015-2016, or 2016-2017 and were hired after program completion in the region and state in 2015-2016, 2016-2017, or 2017-2018.
<i>Undergraduate</i>	Teachers who were hired in the region and state who completed a teacher preparation program at the undergraduate level.
<i>Post-Baccalaureate</i>	Teachers who were hired in the region and state who completed a teacher preparation program at a post-baccalaureate level.
<i>Highest sending teacher preparation programs</i>	The five providers that send the highest number of program completers. In cases where there are ties, the preparation program is displayed in alphabetical order.
<i>Most frequent certification areas</i>	The certification areas in which the highest number of candidates were prepared. In cases where there are ties, the certification area is displayed in alphabetical order.

MENTOR TEACHERS AND CONTENT LEADERS

This data includes individuals who are currently serving as or attending the statewide training for mentor teachers and content leaders. These individuals were selected by the LEAs.

REGION	DISTRICT CODE	DISTRICT NAME
<i>Central</i>	002, 005, 013, 015, 020, 022, 030, 040, 058	Allen, Avoyelles, Catahoula, Concordia, Evangeline, Grant, LaSalle, Rapides, Vernon
<i>Northern</i>	007, 008, 009, 011, 065, 014, 016, 018, 021, 025, 031, 033, 034, 035, 037, 041, 042, 043, 054, 056, 060, 062, 064	Caddo, Bossier, Webster, Claiborne, DeSoto, Red River, Bienville, Sabine, Natchitoches, Winn, Lincoln, Union, Morehouse, West Carroll, East Carroll, Jackson, Ouachita, Richland, Madison, Caldwell, Franklin, Tensas,
<i>Southeast</i>	003, 004, 069, 068, 066, 017, 019, 024, 026, 029, 032, 036, 038, 039, 044, 045, 046, 047, 048, 052, 053, 055, 059, 061, 063, 067	Ascension, Assumption, Central, City of Baker, City of Bogalusa, East Baton Rouge, East Feliciana, Iberville, Jefferson, Lafourche, Livingston, Orleans, Plaquemines, Pointe Coupee, St. Bernard, St. Charles, St. Helena, St. James, St. John, St. Tammany, Tangipahoa, Terrebonne, Washington, West Baton Rouge, West Feliciana, Zachary
<i>Southwest</i>	001, 006, 010, 012, 023, 027, 028, 049, 050, 051, 057	Acadia, Beauregard, Calcasieu, Cameron, Iberia, Jefferson Davis, Lafayette, St. Landry, St. Martin, St. Mary, Vermilion

EVALUATING RESULTS

Teachers and school leaders who received value-added model (VAM) results for more than one subject area are counted for each subject area for which they received VAM results.

COMPENSATION

AVERAGE TEACHER COMPENSATION

Compensation for teachers is reported as salary without extra compensation. Teachers on sabbatical are excluded. Performance and Demand pay was reported by the LEA in PEP for the first time in 2017-2018.

*LEA level compensation data were excluded where data quality issues were identified.

AVERAGE SCHOOL LEADER COMPENSATION

Schools were ranked in terms of their school performance score (SPS) in 2016-2017 and in terms of their growth in SPS from 2015-2016 to 2016-2017. Schools that did not have SPS scores in 2016-2017 were excluded.

RETAINING, PROMOTING, GRANTING TENURE

NUMBER OF DEPARTING TEACHERS AND SCHOOL LEADERS

- Teachers and School Leaders departing from the region or state include teachers who were employed in an school system in the region or state as reported in PEP in one year, but were no longer employed in an school system in the region or state as reported in PEP 1 of the following year.

AVERAGE NUMBER OF YEARS OF EXPERIENCE OF DEPARTING TEACHERS

- Years of experience is calculated based upon the number of years the teacher appeared in PEP. PEP data began in 1993.

TEACHERS ON TRACK TO EARN TENURE

- Teachers on track to earn tenure are defined in this report as teachers who met the below criteria for the last five years for which they were employed:
 - » Worked consecutively in the school system in a position that required a teaching certificate and was not federally funded
 - » Did not work at a charter school
 - » Received at least 5 Highly Effective Compass ratings from 2012-2013 to 2016-2017

Compass results were pulled in October of 2017. This count of teachers is an estimate based on data available in PEP as of October 2017. Each teacher's tenure status will need to be verified by the school system.

PROMOTED TO SCHOOL AND DISTRICT LEADERSHIP

- Promoted to School Leadership Position includes individuals who worked in entity in previous academic year as a teacher, object code 112 and are now working as principals (111; 2410), assistant principals (111; 2420), school principals type 2 charter (111; 2430), other school administrators (111; 2490) in the same entity.
- Promoted to District Leadership Position includes individuals who worked in entity in previous academic year as a teacher, object code 112 and are now working as superintendent (111; 2321), assistant superintendent (111; 2324), other district supervisor positions, excluding operational/ business positions (111; 211, 2121, 2131, 2123, 2141, 2190, 2200, 2211, 2212, 2213, 2214, 2215, 2216, 2219, 2220, 2251) in the same entity.

SCHOOL PERFORMANCE OF DEPARTING SCHOOL LEADERS

- School Leaders departing from the region include teachers who were employed in an school system in the region as reported in PEP in one year, but were no longer employed in an school system in the region as reported in PEP 1 of the following year.
- School Leaders departing from the state include teachers who were employed at a Louisiana public school as reported in PEP in one year, but were no longer employed at a Louisiana public school as reported in PEP 1 of the following year.

Schools were ranked in terms of their school performance score (SPS) in 2016-2017 and in terms of their growth in SPS from 2015-2016 to 2016-2017. Schools that did not have SPS scores in 2016-2017 were excluded.

RETENTION RATES OF HIGHEST SENDING TEACHER PREPARATION PROGRAMS

1 Year	Teachers who graduated in 2015-2016, were working in region or state in 2016-2017, and are working in 2017-2018, and did not leave the region or state at any point since hire.
2 Years	Teachers who graduated in 2014-2015, were working in region or state in 2015-2016, and are working in 2017-2018, and did not leave the region or state at any point since hire.
3 Years	Teachers who graduated in 2013-2014, were working in region or state in 2014-2015, and are working in 2017-2018, and did not leave the region or state at any point since hire.
